Recruitment, Retention, Reward and Retirement: Age Discrimination in the Workplace

ELA BREAKFAST SESSSION 25 January 2011

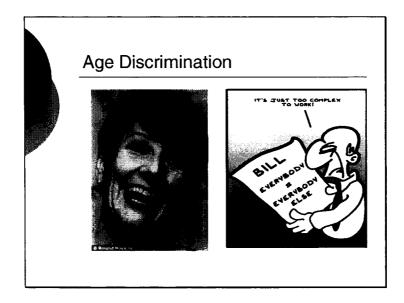
JENNIFER EADY Q.C.
OLD SQUARE CHAMBERS
and
TOM CROXFORD
BLACKSTONE CHAMBERS

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Age Discrimination

- o 59%: had been personally disadvantaged at work because of their age
- o 22%: admitted age has an impact on their own recruitment decisions
- 48%: had suffered age discrimination when applying for jobs
- o 39%: believe their chances of promotion had been affected by age discrimination
- 63%: believed employees aged 30-39 years had the best promotion prospects. Just 2% cited 50 year-olds or above.
- An older female worker is perceived to be 55, an older male worker is 57.

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Recruitment

May well be discriminatory/evidence of discrimination:

Not discriminatory/ discrimination rebutted by evidence:

- o"younger, entrepreneurial profile"
- o"in first five years' of career"
- o "youthful enthusiasm"
- o"dynamic young accountant"
- o"hands on experience"



Age and occupational competence

- Age as a genuine occupational requirement: Wolf v Stadt Frankfurt am Main ECJ
- Whether age can be equated with competence for the job: Baker v NATS

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Age/retirement as the cause of discrimination

Homer v Chief Constable of West Yorkshire Police:

The complaint: employees in Mr Homer's age group (60-65) would not have time to complete a part-time degree course before retirement.

<u>The CA</u>: It was not Mr Homer's age that was the issue but the proximity of his retirement.

- The mechanism for notifying employees of impending retirement may be used until 6 April 2011 (but any notification after 1 April 2011 will be at best futile).
- From that point onwards, the mechanisms in Schedule 6 of the EE(A)R (which were left in place by the Equality Act) will be abolished and no notifications after that date will be pursuant to the statutory scheme.

- Any dismissal occurring by reason of a prior notification will be capable of being a fair dismissal and will not amount to age discrimination if takes effect before 1 October 2011.
- Thereafter, retirement will cease to be a potentially fair reason for dismissal, but the use of an objectively justified mandatory retirement age will amount to SOSR.

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- The short notice retirement notifications pursuant to Schedule 6, paragraph 4 will cease to b a means of avoiding age discrimination with effect from 6 April 2011.
- In addition, the right to refuse to employ somebody over the age of 64 and 6 months is to be abolished.

- Group risk insured benefits (e.g. life cover, PHI, health insurance) are to be subject to a carve out from the Age Regulations.
- Conversely, no such alterations are to be made to shares schemes or occupational schemes.
- As to pension schemes, the Government has expressed the view that the definition of pensionable age does not give rise to discrimination issues and thus no changes need to be made.

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Reward and Retention

Length of service benefits – see EqAct Sched 9 para 10 and

- o Harrison v MoD
- o Rolls Royce v Unite
- o Cadman v UK, Wilson v HSE
- o Hütter

More generally, note *Pulham v LB Barking and Dagenham* and *Kraft Foods v Hastie*

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Justification and the demise of the DRA

What does an employer have to do to justify an age-related dismissal?

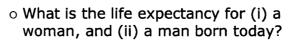
- ○Seldon v Clarkson, Wright and Jakes
- oAge UK
- ∘*Rosenbladt*

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Cost as a justification for discrimination

- o Cross v British Railways plc
- o Kutz-Bauer v Freie Und Hansestadt Hamburg
- o Steinicke v Bundesanstalt Fur Arbeit
- o Redcar and Cleveland BC v Bainbridge
- o Middlesbrough BC v Surtees (No.1)
- o Nichols v Coventry CC
- o Woodcock v Cumbria PCT



 What would their respective life expectancies have been if they had been born at the turn of the last century, in 1901?

49/45

- Of the c.10,000 people in the UK aged over 100, what percentage are female?
 (a) 51%, (b) 75%, (c) 85%
 Which town in the UK employs the
- Which town in the UK employs the highest proportion of older workers?
 (a) Southampton, (b) Slough (c) Salisbury
- Which town in the UK employs the lowest?
 (a) Hull, (b) Hartlepool (c) Hyde

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- o Which BBC TV show was Miriam
- O'Reilly ousted from because of her age? (anh pul)

 What is the normal retirement age for a High Court Judge in England and Wales? 70
- What is the required retirement age for a Justice of the Supreme Court of the USA? Nave.

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- The firm of Clarkson, Wright and Jakes is based where?
 In Woodbridge v Cumbria PCT, the cost of not discriminating was:
 - (a) Between £50,000-£100,000;
 - Between £500,000-£1 million;
 - (c) Between £5-£10 million

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